



BACK
IN THE **RACE**

Q3 2014 Revenues

October, 22nd



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The Company does not undertake to provide updates of these statements.

More comprehensive information about PSA PEUGEOT CITROËN may be obtained on group website (www.psa-peugeot-citroen.com), under Regulated Information.



BACK IN THE RACE



Back in the Race Q3 2014 Highlights

Jean-Baptiste de Chatillon
CFO and Member of the Managing Board



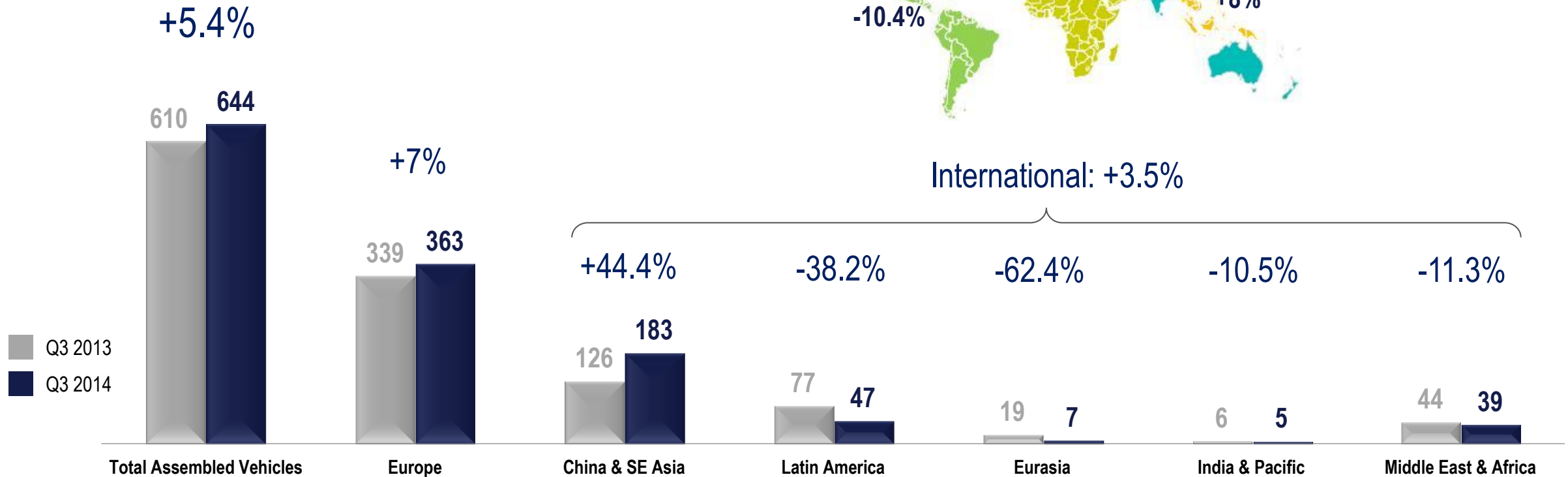
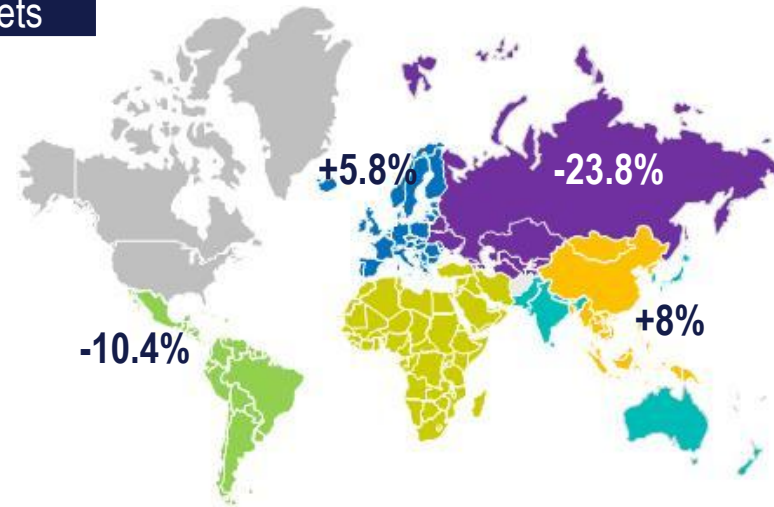
Highlights

- “Back in the Race” action plans well on track
- Growth in Europe and China and economic slowdown in other regions
- Success of recent launches and young range of products
- Volatility of exchange rates

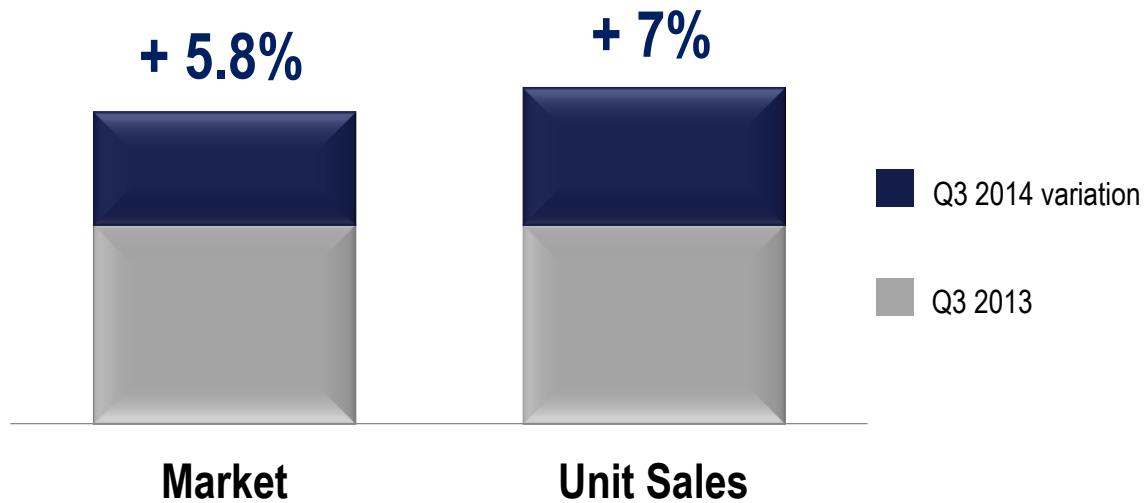
Automotive: worldwide unit sales* in Q3 2014

Markets

Worldwide unit sales*
In thousands of units



Europe: Unit sales up 7% on a market up 5.8%



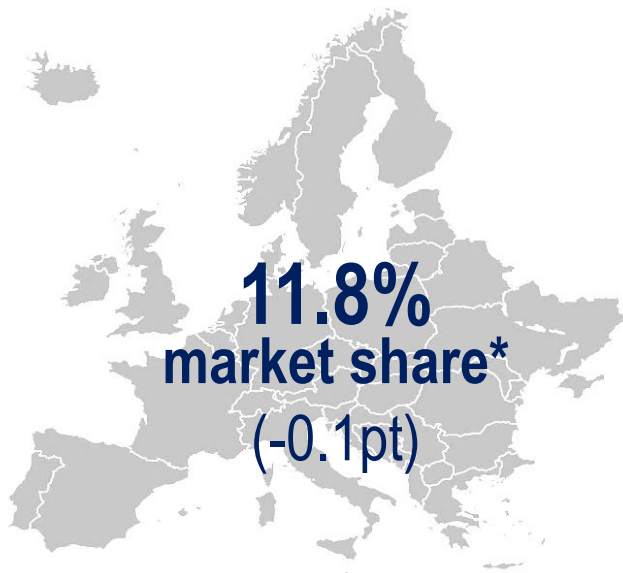
#1 of C segment in France



Launched end of June
22,000 units since launch

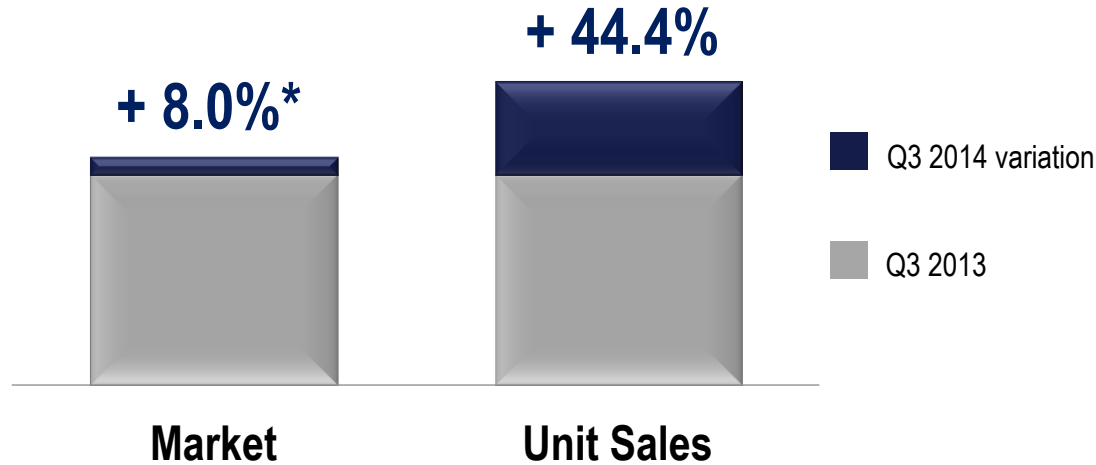


LCV: European Leader



China & SE Asia:

Unit sales strongly up 44.4 % on a market up 8%*



Peugeot 2008

> 27,000 units sold since Launch (April)



Citroën C-Elysée

Dongfeng Citroën best seller
> 71,000 units sold in 9 months



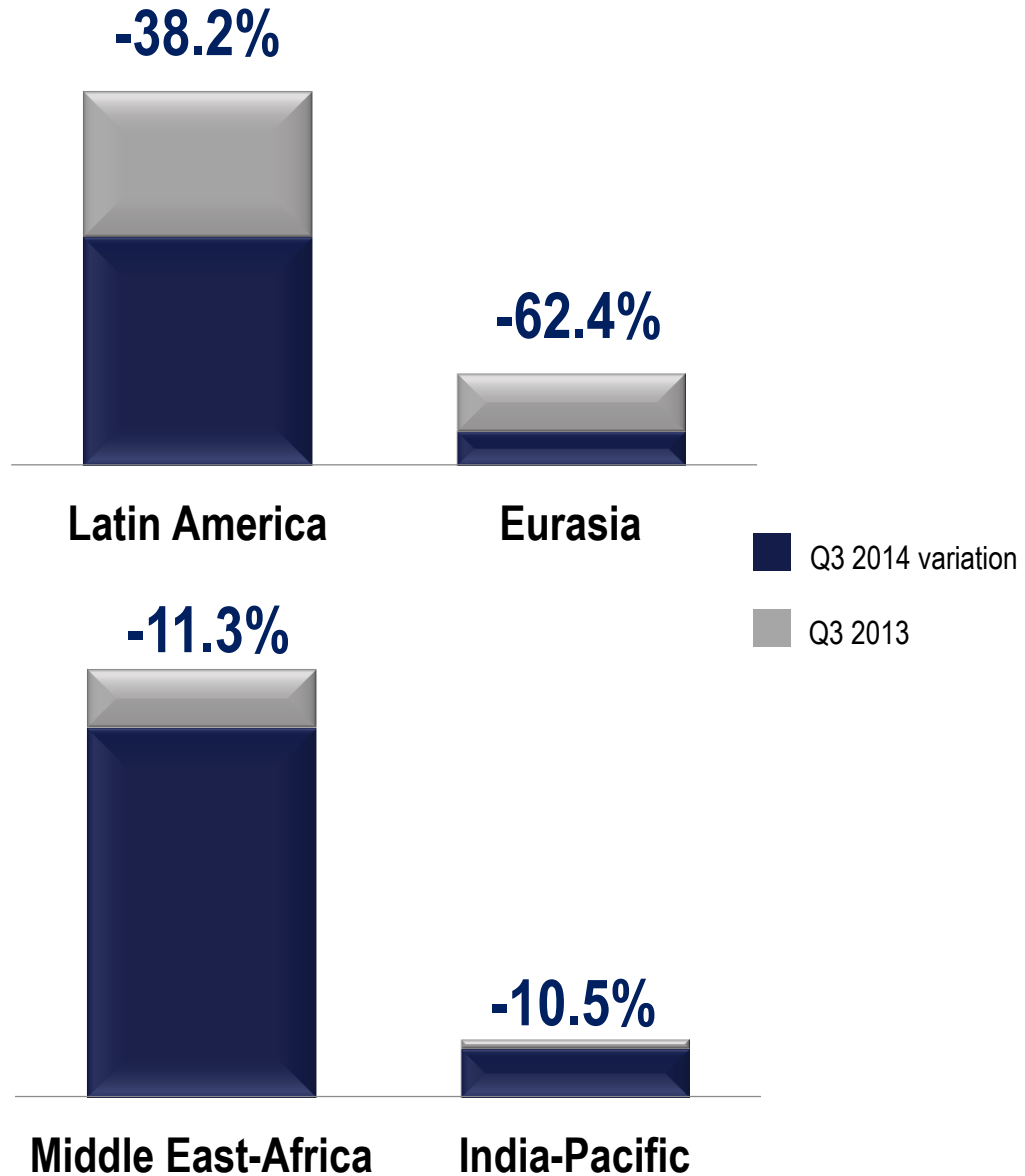
DS 6

Launched in September

4.4%
market share**
in China
(+0.7 pt)

* Chinese Market
** YTD September 2014

Other regions: Unit sales down

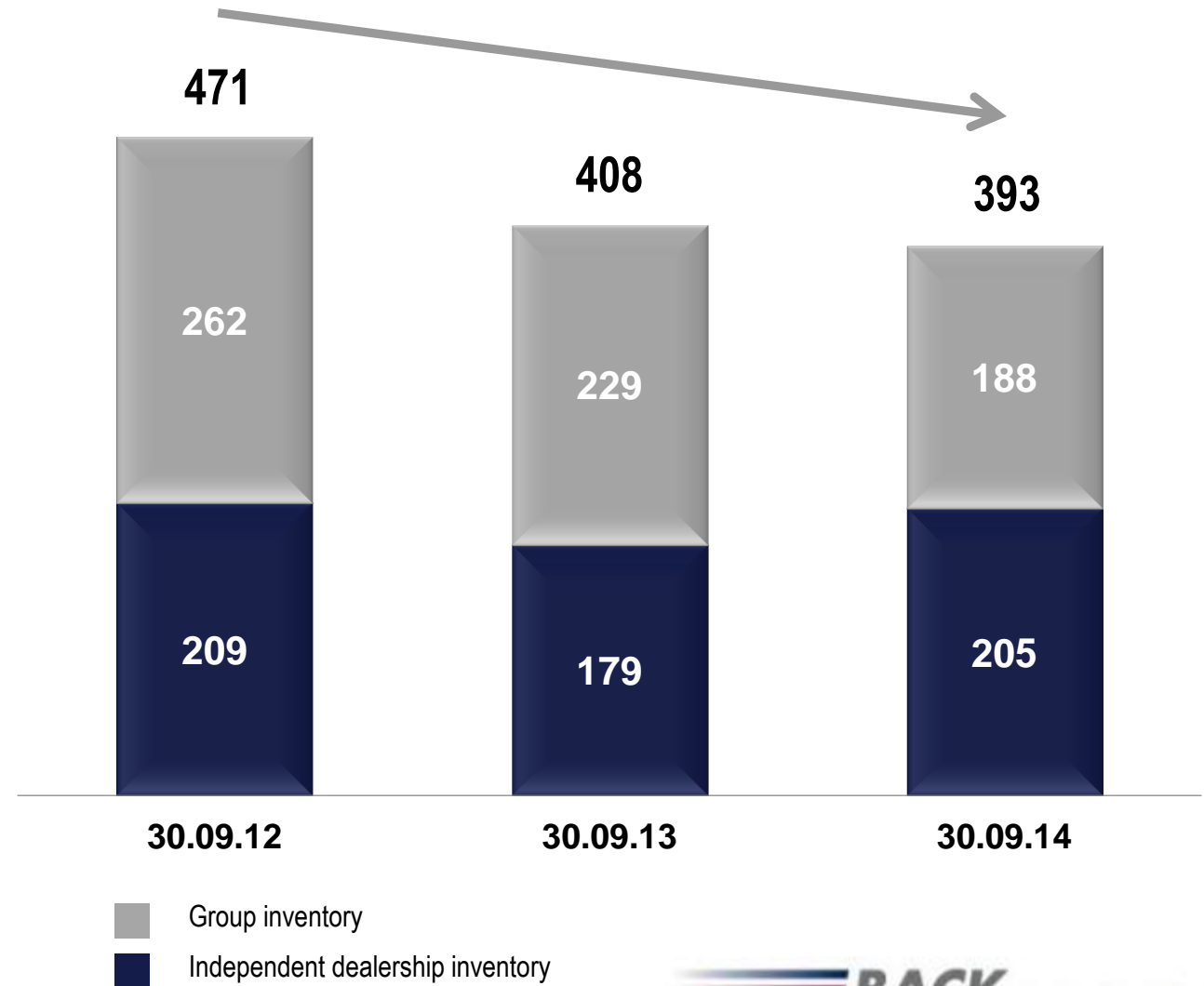


■ Breakeven target confirmed in 2017

■ Strong growth potential

Inventories down 15k vehicles vs Sept. 2013

In thousands of new vehicles*



Fixed costs and competitiveness

Utilization rate 83%*

+11 pts in 2014**

Improving product costs

>600€* 2012- 2014**

Wage cost

<14.5% of revenues in 2014

- The New Social Contract supports our competitiveness
- -500€ reduction in total product costs 2015-2018 (including €6 regulation impact)***
- Acceleration of plans launched in H1 to reduce fixed costs in Latin America and Russia

* YTD 2014 period, in Europe

** Versus 2013 FY

*** Per vehicle

Attractive products and technologies



Attractive products and technologies

PSA PEUGEOT CITROËN



Leader in CO₂ emissions in Europe

PSA PEUGEOT CITROËN

**111.4g/km
CO₂ emission**

Hybridization

**Hybrid 4 Diesel
Stop & Start**



**NEW Range of €6
Engines**

EAT6



3 cyl. EB Pure Tech

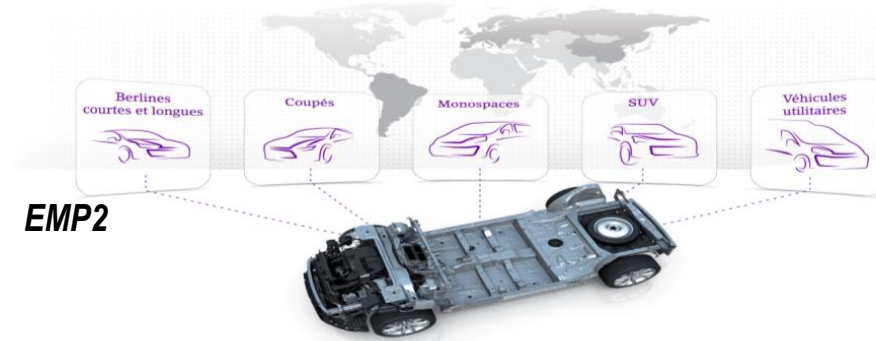


Euro 6 BlueHDi



**Modular platform
in Europe
and in China**

EMP2



BACK IN THE RACE



BACKRACE
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Q3 Financial revenues

Jean-Baptiste de Chatillon
CFO and Member of the Managing Board

Group Revenues

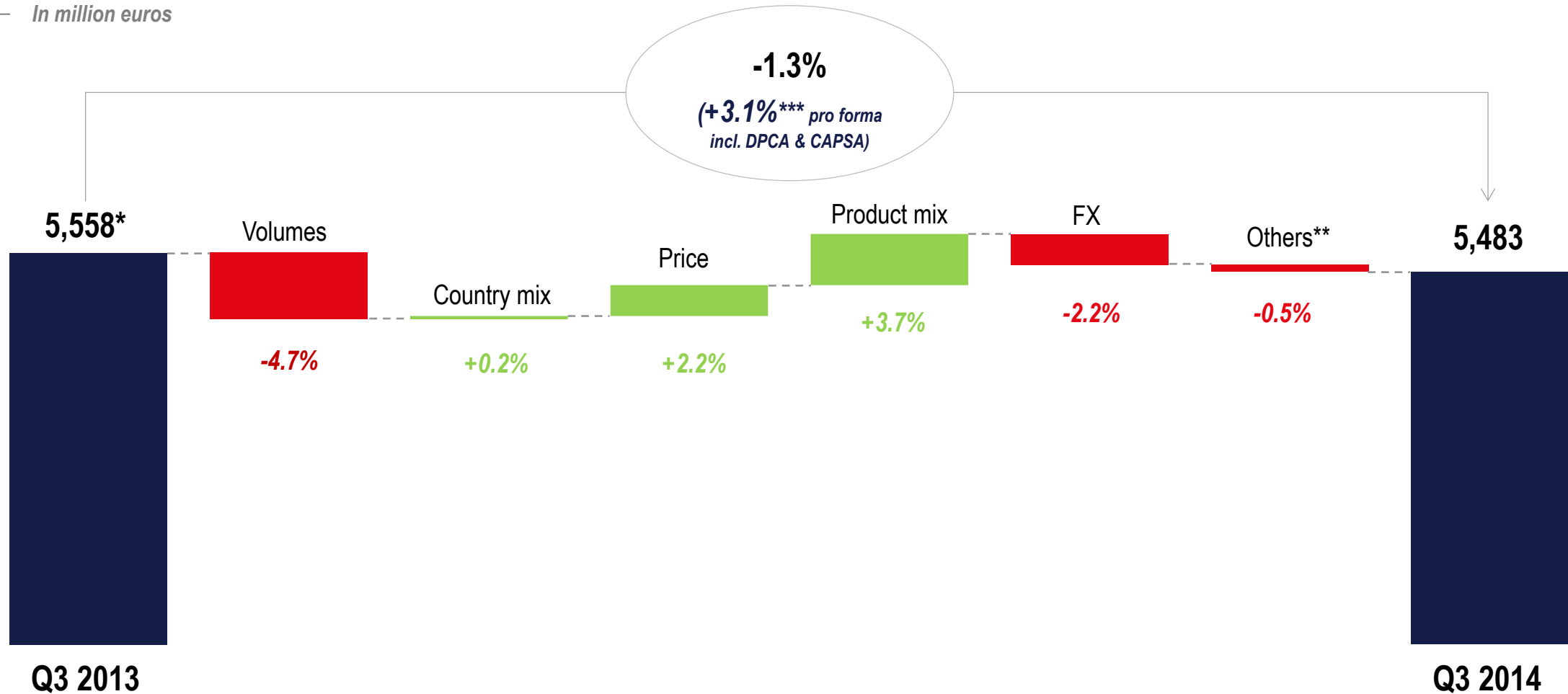
<i>In million euros</i>	Q3 2013*	Q3 2014	Change
Automotive	8,037	7,971	-0.8%
<i>o/w Automotive new car revenues</i>	5,558	5,483	-1.3%
<i>DPCA & CAPSA Revenues**</i>	811	1,123	+38.4%
<i>Pro forma Automotive Revenues incl. DPCA & CAPSA**</i>	8,849	9,094	+2.7%
Faurecia	4,117	4,386	+6.5%
Banque PSA Finance	447	438	-2.0%
Other businesses and eliminations	(493)	(499)	-1.2%
PSA Peugeot Citroën	12,108	12,296	+1.6%

* Restated according to IFRS 10, IFRS 11

** 50% of DPCA & CAPSA revenues

Automotive: new car revenue analysis

In million euros



* IFRS11: 2013 restated on Group revenues and on Automotive division revenues in Appendix

** CKD, accounting treatment of buy back commitment, short term rental

*** Contribution of 50% of DPCA and CAPSA new car revenues – see Appendix



<i>In million euros</i>	Q3 2013	Q3 2014	Change
Revenues	447	438	-2.0%
Total outstanding loans	21.4bn	21.2bn	-0.2bn
Number of new contracts (lease and financing)	174,000	167,058	-6,942

<i>In million euros</i>	Q3 2013	Q3 2014	Change
Automotive Seating	1,095	1,164	+6.3%
Interior Systems	856	949	+10.9%
Emissions Control Technologies Systems	806	824	+2.2%
Automotive Exteriors	373	399	+7.0%
Total product revenues	3,130	3,336	+6.6%
Monolith revenues	674	752	+11.6%
Development, Tooling & Prototype revenues	313	298	-4.8%
Total revenues	4,117	4,386	+6.5%



2014 market assumptions*: Europe: +4% to 5%, China: +10%, Latin America: -10%, Russia: -15%

Positive Group operational free cash flow** by 2016 at the latest

€2bn cumulated Group operational free cash flow over 2016-2018

Reach 2% operating margin*** in 2018 for the automotive business, targeting 5% within the timing of the next mid-term plan 2019-2023

* Vs 2014 market assumptions at 3% in Europe, -7% in Latin America and -10% in Russia estimated according to H1 2014

** Free cash flow without restructuring and exceptional

*** ROI relating to revenues

PSA PEUGEOT CITROËN



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Q&A



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Appendices

Worldwide unit sales

units*		Q3 2013	Q3 2014	Change
Europe**	Peugeot	178,857	197,858	+10.6%
	Citroën	137,904	145,846	+5.8%
	DS	22,221	18,903	-14.9%
	Total PSA	338,982	362,607	+7.0%
China & South East Asia	Peugeot	63,986	99,200	+55.0%
	Citroën	61,679	78,415	+27.1%
	DS	0,747	4,945	++
	Total PSA	126,412	182,560	+44.4%
Latin America	Peugeot	48,457	28,899	-40.4%
	Citroën	27,494	18,349	-33.3%
	DS	0,653	0,117	-82.1%
	Total PSA	76,604	47,365	-38.2%
Eurasia	Peugeot	10,290	3,704	-64.0%
	Citroën	8,128	3,244	-60.1%
	DS	0,436	0,138	-68.3%
	Total PSA	18,854	7,086	-62.4%
India-Pacific	Peugeot	4,119	3,905	-5.2%
	Citroën	0,776	0,802	+3.4%
	DS	0,675	0,278	-58.8%
	Total PSA	5,570	4,985	-10.5%
Middle East - Africa	Peugeot	29,037	25,357	-12.7%
	Citroën	14,375	13,132	-8.6%
	DS	0,544	0,506	-7.0%
	Total PSA	43,956	38,995	-11.3%
Total Assembled vehicles	Peugeot	334,746	358,923	+7.2%
	Citroën	250,356	259,788	+3.8%
	DS	25,276	24,887	-1.5%
	Total PSA	610,378	643,598	+5.4%

* Assembled vehicles, CKD units

** Europe = EU + EFTA + Albania + Bosnia + Croatia + Kosovo + Macedonia + Montenegro + Serbia

Reconciliation table – Revenues

Impacts of IFRS 10 & 11

<i>In million euros</i>	Q3 2013	IFRS10&11 impact	Q3 2013 Incl. IFRS10&11
Group revenues	12,107	1	12,108
Automotive revenues	8,030	7	8,037
New vehicles revenues	5,518	40	5,558

Automotive – new car revenues

<i>In million euros</i>	Q3 2013	Q3 2014	Change
Automotive*	8,037	7,971	-0.8%
<i>o/w Automotive New car revenues*</i>	5,558	5,483	-1.3%
DPCA & CAPSA Automotive revenues**	811	1,123	+38.4%
<i>o/w DPCA & CAPSA Automotive New car revenues**</i>	703	975	+38.6%
Proforma Automotive new car revenues incl. DPCA & CAPSA**	6,261	6,458	+3.1%