SAFE HARBOR STATEMENT

This presentation contains forward-looking statements. In particular, statements regarding future financial performance and the Company’s expectations as to the achievement of certain targeted metrics, including revenues, industrial free cash flows, vehicle shipments, capital investments, research and development costs and other expenses at any future date or for any future period are forward-looking statements. These statements may include terms such as “may”, “will”, “expect”, “could”, “should”, “intend”, “estimate”, “anticipate”, “believe”, “remain”, “on track”, “design”, “target”, “objective”, “goal”, “forecast”, “projection”, “outlook”, “prospects”, “plan”, or similar terms. Forward-looking statements are not guarantees of future performance. Rather, they are based on the Company’s current state of knowledge, future expectations and projections about future events and are by their nature, subject to inherent risks and uncertainties. They relate to events and depend on circumstances that may or may not occur or exist in the future and, as such, undue reliance should not be placed on them.

Actual results may differ materially from those expressed in forward-looking statements as a result of a variety of factors, including: the Company’s ability to launch new products successfully and to maintain vehicle shipment volumes; changes in the global financial markets, general economic environment and changes in demand for automotive products, which is subject to cyclicality; the Company’s ability to realize the anticipated benefits of the merger; the Company’s ability to offer innovative, attractive products and to develop, manufacture and sell vehicles with advanced features including enhanced electrification, connectivity and autonomous-driving characteristics; the continued impact of unfilled semiconductor orders; the Company’s ability to successfully manage the industry-wide transition from internal combustion engines to full electrification; the Company’s ability to produce or procure electric batteries with competitive performance, cost and at required volumes; a significant malfunction, disruption or security breach compromising information technology systems or the electronic control systems contained in the Company’s vehicles; exchange rate fluctuations, interest rate changes, credit risk and other market risks; increases in costs, disruptions of supply or shortages of raw materials, parts, components and systems used in the Company’s vehicles; changes in local economic and political conditions; changes in trade policy, the imposition of global and regional tariffs or tariffs targeted to the automotive industry, the enactment of tax reforms or other changes in tax laws and regulations; the level of government economic incentives available to support the adoption of battery electric vehicles; various types of claims, lawsuits, governmental investigations and other contingencies, including product liability and warranty claims and environmental claims, investigations and lawsuits; material operating expenditures in relation to compliance with environmental, health and safety regulations; the level of competition in the automotive industry, which may increase due to consolidation and new entrants; the Company’s ability to attract and retain experienced management and employees; exposure to shortfalls in the funding of the Company’s defined benefit pension plans; the Company’s ability to provide or arrange for access to adequate financing for dealers and retail customers and associated risks related to the establishment and operations of financial services companies; the Company’s ability to access funding to execute its business plan; the Company’s ability to realize anticipated benefits from joint venture arrangements; disruptions arising from political, social and economic instability; risks associated with the Company’s relationships with employees, dealers and suppliers; the Company’s ability to maintain effective internal controls over financial reporting; developments in labor and industrial relations and developments in applicable labor laws; earthquakes or other disasters; and other risks and uncertainties. Any forward-looking statements contained in this document speak only as of the date of this document and the Company disclaims any obligation to update or revise publicly forward-looking statements. Further information concerning the Company and its businesses, including factors that could materially affect the Company’s financial results, is included in the Company’s reports and filings with the U.S. Securities and Exchange Commission and AFM.
**EXECUTIVE SUMMARY**

**INDUSTRY-FIRST GLOBAL COMMERCIAL PARTNERSHIP**

Unique and innovative partnership between leading global OEM and Chinese NEV pure play OEM

- **€1.5B investment**
  Acquiring ~20% of Leapmotor common shares

- **>1M units in China**
  Leapmotor 2030 domestic sales ambition

- **>500k units internationally**
  Stellantis/Leapmotor JV sales in 2030, JV 51% Stellantis owned

**LEAPMOTOR, A TECH-DRIVEN EV LEADER**

Technology-first, highly verticalized strategy maximizes scalability

- **Top 4 in sales(1)**
  Amongst Chinese NEV pure play OEMs and closing gap with podium

- **A to E segment offering**
  Full EV segment coverage by 2025

- **23 High-level ADAS features**
  Powerful technological capabilities

**CLEAR VALUE CREATION OPPORTUNITIES**

Significant, profitable growth opportunity through combination of respective expertise

- **Expanded distribution**
  Strengthened by Stellantis’ global reach

- **Technology and value**
  Accelerated by Leapmotor’s tech-first DNA

- **Chinese EV ecosystem**
  Maximized access to innovative, cost-competitive components

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(1) As of September 30, 2023; Source: Insurance volume by CATARC (China Automotive Technology and Research Center)
LEAPMOTOR, A STRATEGICALLY-POSITIONED CHINESE EV OEM

LEADING INNOVATIVE TECHNOLOGY
- Smart EVs with frequent upgrades
- Proprietary full stack ADAS
- World’s first cell-to-chassis mass production

STRONG VERTICAL INTEGRATION
- Drive Train & Battery (excl. cells)
- Operating systems and all E/E architecture
- 23 High-level ADAS functions
- Smart Cockpit Technologies with OTA

PROVEN & ESTABLISHED COMPETITIVENESS
- Covers fastest growing segments
- Top #4 in China NEV pure player OEMs
- T03 Awarded JD Power #1 Quality for small EV segment

(1) Over the Air updates
(2) n.m. = Not meaningful, i.e. <1k units in ’20
(3) NEV Pure players include Aito, HiPhi, Hycan, Leapmotor, Li Auto, Lingbao, Neta, Nio, Skyworth and XPeng

Source: Insurance volume by CATARC
LEAPMOTOR OFFERINGS PRIMED FOR GLOBALIZATION

C10

- Mid-size SUV designed for global export from late-2024
- Built on latest LEAP 3.0 technical architecture
- Utilizing Four-Leaf Clover™ proprietary, central integrated E/E architecture
- First Leapmotor model to feature LiDAR roof technology

NEW PRODUCTS ENHANCING AN EXISTING POWERFUL LINE UP, EQUIPPED WITH STRONG TECH AND PERFORMANCE CAPABILITIES
LEAPMOTOR’S STRONG CHINESE MARKET PROSPECTS

LONG-TERM CHINA DOMESTIC OPPORTUNITY

x3
Growth expected in NEV passenger vehicle sales (PV) from '21 to '26(1)

Significant consolidation
expected amongst Chinese OEMs in the years to come; scale becomes critical success factor

3.3M
2021

10.6M
2026E

PARTNERSHIP TO ACCELERATE GROWTH

Significant investment capital
majority of 1.5B investment primary capital

Increased leverage
of valuable technology assets

Maximized utilization
of manufacturing footprint

• HQ and R&D Center in Hangzhou
• 3 plants: 2 in Jinhua, 1 in Hangzhou (2026)

(1) Source: Frost & Sullivan
GLOBAL OPPORTUNITIES FOR STELLANTIS/LEAPMOTOR JV

PARTICIPATING IN CHINESE EXPORT OFFENSIVE

China is the #1 vehicle exporter with more growth expected

- Leading EV-ecosystem fosters high innovation
- Significant production cost advantage
- Strong tech content in vehicles

- Younger buyers value tech features
- Rising affinity for EV-pure play
- Cost primary factor in EV-adoption decision

Chinese Automobile Exports(1)

<table>
<thead>
<tr>
<th>Year</th>
<th>Units</th>
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<tbody>
<tr>
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<tr>
<td>2030E</td>
<td>8.6</td>
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</tbody>
</table>

PLAN TO SCALE SUSTAINABLY

Growing exports globally by leveraging Stellantis' assets, know-how and network around the world

- Enlarged Europe 2024
- Middle East & Africa 2025
- South America 2025

KEY SUCCESS METRICS

- >500k units annually exported through JV by 2030
- Accretive to Stellantis AOI from 2025
- Supportive of Stellantis' industry-leading AOI margin profile

(1) Source: China Association of Automobile Manufacturers (2020-2021); South China Morning Post (2023P); Gasgoo Automotive Institute (2005E and 2030E)
STRONG ALIGNMENT WITH DARE FORWARD 2030

ACCELERATE
Fast-to-market launch of smart and affordable EVs

ENABLE
Cost efficient approach to best-in-class technology

EXPAND
 Adds EV pure play to Stellantis’ offerings

EVOLVE
"Asset Light" for Stellantis brands in China, investing primarily to unlock export opportunity

BENEFITS OF PARTNERSHIP

CARBON FOOTPRINT
-50%

EV SALES MIX
100%
50%

CUSTOMER EXPERIENCE
#1

FINANCIALS
X2 Revenues Double Digit margins
TRANSACTION TIMELINE & DETAILS

TIMELINE

- Deal Signing: Oct 26 2023
- Leapmotor EGM to approve JV Connected Transactions: Nov 2023
- Stellantis takes delivery of Leapmotor shares: +1 week
- Stellantis/Leapmotor regulatory approvals: Up to 10 months
- Expected start of JV Shipments: H2 2024

GOVERNANCE AND FINANCIAL DETAILS

- **Acquiring ~20% of Leapmotor through capital increase as well as acquisition of shares from selling shareholders, Stellantis to hold 2 Board seats at Leapmotor**
- **Investment of ~€1.5B in Leapmotor to be funded from cash on hand**
- **Investment in Leapmotor to be accounted for in Stellantis group results using equity method accounting**
- **Stellantis/Leapmotor JV to be 51% owned and fully consolidated by Stellantis with sales and manufacturing exclusivity outside of China**
CONCLUSION

STELLANTIS TO BECOME A STRATEGIC HOLDER OF LEAPMOTOR WITH €1.5B INVESTMENT AND BOLSTER LEAPMOTOR’S GLOBAL EV BUSINESS

LEAPMOTOR IS A CHINESE NEV PURE PLAY AUTOMAKER, HIGHLY VERTICALIZED ON POWERTRAIN, SOFTWARE AND VEHICLE PLATFORMS

STELLANTIS/LEAPMOTOR JV TO ACCELERATE LEAPMOTOR OVERSEAS SALES BY LEVERAGING STELLANTIS’ GLOBAL ASSETS AND KNOW-HOW

STELLANTIS TO MAXIMIZE ACCESS TO INNOVATIVE, COST COMPETITIVE CHINESE EV ECOSYSTEM; FOSTERING ADDITIONAL OPPORTUNITIES