SAFE HARBOR STATEMENT

This document contains forward-looking statements. In particular, statements regarding future financial performance and the Company’s expectations as to the achievement of certain targeted metrics, including revenues, industrial free cash flows, vehicle shipments, capital investments, research and development costs and other expenses at any future date or for any future period are forward-looking statements. These statements may include terms such as “may”, “will”, “expect”, “could”, “should”, “intend”, “estimate”, “anticipate”, “believe”, “remain”, “on track”, “design”, “target”, “objective”, “goal”, “forecast”, “projection”, “outlook”, “prospects”, “plan”, or similar terms. Forward-looking statements are not guarantees of future performance. Rather, they are based on the Group’s current state of knowledge, future expectations and projections about future events and are by their nature, subject to inherent risks and uncertainties. They relate to events and depend on circumstances that may or may not occur or exist in the future and, as such, undue reliance should not be placed on them.

Actual results may differ materially from those expressed in forward-looking statements as a result of a variety of factors, including: the impact of the COVID-19 pandemic; the ability of the Group to launch new products successfully and to maintain vehicle shipment volumes; changes in the global financial markets, general economic environment and changes in demand for automotive products, which is subject to cyclicalities; changes in local economic and political conditions, changes in trade policy and the imposition of global and regional tariffs or tariffs targeted to the automotive industry, the enactment of tax reforms or other changes in tax laws and regulations; the Group’s ability to expand certain of their brands globally; its ability to offer innovative, attractive products; its ability to develop, manufacture and sell vehicles with advanced features including enhanced electrification, connectivity and autonomous driving characteristics; various types of claims, lawsuits, governmental investigations and other contingencies, including product liability and warranty claims and environmental claims, investigations and lawsuits; material operating expenditures in relation to compliance with environmental, health and safety regulations; the intense level of competition in the automotive industry, which may increase due to consolidation; exposure to shortfalls in the funding of the Group’s defined benefit pension plans; the ability to provide or arrange for access to adequate financing for dealers and retail customers and associated risks related to the establishment and operations of financial services companies; the ability to access funding to execute the Group’s business plans and improve their businesses, financial condition and results of operations; a significant malfunction, disruption or security breach compromising information technology systems or the electronic control systems contained in the Group’s vehicles; the Group’s ability to realize anticipated benefits from joint venture arrangements; disruptions arising from political, social and economic instability; risks associated with our relationships with employees, dealers and suppliers; increases in costs, disruptions of supply or shortages of raw materials, parts, components and systems used in the Group’s vehicles; developments in labor and industrial relations and developments in applicable labor laws; exchange rate fluctuations, interest rate changes, credit risk and other market risks; political and civil unrest; earthquakes or other disasters; the risk that the operations of Peugeot S.A. and Fiat Chrysler Automobiles N.V. will not be integrated successfully and other risks and uncertainties.

Any forward-looking statements contained in this document speak only as of the date of this document and the Group disclaims any obligation to update or revise publicly forward-looking statements. Further information concerning the Group and its businesses, including factors that could materially affect the Group’s financial results, is included in the Group’s reports and filings with the U.S. Securities and Exchange Commission, AFM, CONSOB and AMF.
CUSTOMERS NEEDS & EXPECTATIONS
STELLANTIS LEV MIX* EXPECTED TO GROW FAST

2021

Europe: 14%

North America: 4%

2030

Europe: 70%+

North America: 40%+

* Forecasted LEV mix on total Stellantis passenger car and light-duty truck sales
ECO CONSCIOUSNESS

64% of people worldwide consider “preserving the environment” as most important value.

EV RANGE WILL FIT CUSTOMERS

80% of customers in the small cars segment.

90% of customers in the compact and mid size cars segment.

100% of customers in the LCV.

AFFORDABILITY

FROM 2026 EV TOTAL COST OF OWNERSHIP WILL BE EQUAL TO ICE.

EXCEEDING CUSTOMERS EXPECTATIONS
STELLANTIS BRANDS’ ATTRIBUTES & ELECTRIFICATION
THE GLOBAL LEADER IN COMMERCIAL VEHICLES

IT’S ONLY GREEN WHEN IT’S GREEN FOR ALL

HEATING UP PEOPLE, BUT NOT THE PLANET

CITROËN ELECTRIC: WELL-BEING FOR ALL!

COMMERCIAL VEHICLES

THE GLOBAL LEADER IN E-COMMERCIAL VEHICLES

IT'S ONLY GREEN WHEN IT'S GREEN FOR ALL

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COMMERCIAL VEHICLES

THE GLOBAL LEADER IN E-COMMERCIAL VEHICLES
GREEN IS THE NEW COOL

TURNING SUSTAINABLE MOBILITY INTO QUALITY TIME
FROM 2024, ALFA BECOMES ALFA E-ROMEO

THE MOST ELEGANT WAY TO PROTECT THE PLANET

THE ART OF TRAVEL, MAGNIFIED

THE BEST IN PERFORMANCE LUXURY, ELECTRIFIED
TEAR UP THE STREETS...NOT THE PLANET

ZERO EMISSION FREEDOM

CLEAN TECHNOLOGY FOR A NEW GENERATION OF FAMILIES

BUILT TO SERVE A SUSTAINABLE PLANET
COMMERCIAL VEHICLES
COMMERCIAL VEHICLES

A GLOBAL KEY PLAYER IN CV BUSINESS

CLEAR ELECTRIFICATION ROADMAP LEVERAGED BY SYNERGIES

100% VAN RANGE ELECTRIFIED IN 2021
A FULL BEV VAN RANGE IN EUROPE MIDSIZE & LARGE BEV VAN ON THE ROAD COMPACT BEV VAN BY END OF THIS YEAR

ACCELERATING
EU LARGE VAN AS ENabler FOR US RAM PROMASTER

FUEL CELL IS REALITY
MIDSIZE FUEL CELL VAN FIRST DELIVERIES BY END OF 2021

“NO COMPROMISE” AS TOP COMMITMENT

ADDRESSING VAN & PICK UPS CUSTOMER EXPECTATIONS WHEN SWITCHING TO ELECTRIC
WIDTH AND DEPTH OF THE RANGE
BEST-IN-CLASS CAPABILITY, PERFORMANCE AND PRODUCTIVITY
CONVERSION-FRIENDLY PLATFORMS
#1 CUSTOMER EXPERIENCE: TCO / SERVICES / NETWORK COVERAGE

IN EUROPE
#1

IN NORTH AMERICA
#3

STRONG AMBITION TO BECOME WORLDWIDE NUMBER 1 IN e-COMMERCIAL VEHICLES

EV DAY 2021 | 12
MEET ALL CUSTOMERS EXPECTATIONS

ENHANCE OUR BRANDS DNA

OFFER SUSTAINABLE & AFFORDABLE MOBILITY

EVOLVE & INNOVATE
FULL BEV PLATFORMS

STLA SMALL
EFFICIENT CITY MOBILITY

STLA MEDIUM
PREMIUM VEHICLES

STLA LARGE
AWD PERFORMANCE & AMERICAN MUSCLE

STLA FRAME
CAPABILITY & PRACTICALITY
LEADING TO CLASS-LEADING PERFORMANCE

BEST-IN-CLASS KPIs

OVER 800 KILOMETERS OR 500 MILES OF RANGE

BEST-IN-SEGMENT EFFICIENCY
FOR ENERGY DEMAND IN ALL PLATFORMS

BEST-IN-CLASS EFFICIENCY: UNDER 12.0 KWH/100 KM,
OR 4.3 MILES PER KWH IN THE U.S. MARKET

ACCELERATION FROM 0 TO 100 KM/H (62 MPH)
IN AS LOW AS 2 SECONDS

CLASS-LEADING FAST CHARGING: 20 MILES/MIN
OR 32 KM/MIN

STLA BEV ARCHITECTURE
VS. BEST IN CLASS 2024 FUTURED

<table>
<thead>
<tr>
<th>STLA S- FRAME</th>
</tr>
</thead>
<tbody>
<tr>
<td>NA/ EURO BIC</td>
</tr>
</tbody>
</table>

TIRE RRC

VEHICLE CHARGING RATE
KM/MIN (800V)

BATTERY EFFICIENCY

ENERGY STORAGE
EFFICIENCY
(KWH/METER)

EDM EFFICIENCY

AUX. LOADS
(WATTS)

RANGE
(KILOMETERS)

EFFICIENCY
(KWH/100 KM)

AERODYNAMICS
(CD)

TIRE RRC

ENERGY STORAGE
EFFICIENCY
(KWH/METER)

EDM EFFICIENCY

AUX. LOADS
(WATTS)

RANGE
(KILOMETERS)

EFFICIENCY
(KWH/100 KM)

AERODYNAMICS
(CD)
FUTURE-PROOF STRATEGY

BASED ON FLEXIBILITY

PLATFORMS DESIGNED FOR INTERCHANGEABILITY OF BATTERY CELL CHEMISTRY, ELECTRIC DRIVE MOTORS, POWER INVERTERS AND SOFTWARE CONTROL
FUTURE-PROOF STRATEGY

BASED ON FLEXIBILITY

ABLE TO

UPGRADE HARDWARE & SOFTWARE OVER THE LIFECYCLE

ENHANCE COMPETITIVENESS, COST, EFFICIENCY, WEIGHT, CAPABILITIES
FUTURE-PROOF STRATEGY
BASED ON FLEXIBILITY

READY TO EXTEND THEIR LIFE INTO THE NEXT DECADE
FUTURE-PROOF STRATEGY

BASED ON COLLABORATION

ACC

ARCHER

FOXCONN

STRONG INTERNAL SKILL SET

WORKING WITH SUPPLIERS

STRATEGIC PARTNERSHIPS AND JVs
4 FULL BEV PLATFORMS TO SUPPORT MARKET & CUSTOMER NEEDS

4 BEV BY DESIGN PLATFORMS

HIGH ENERGY DENSITY & EFFICIENT BATTERIES

OPTIMIZED SEGMENTATION FOR FULL MARKET COVERAGE

CROSS SHARED COMPONENTS & SYSTEMS

STLA SMALL
500 km
300 miles

STLA MEDIUM
700 km
440 miles

STLA LARGE
800 km
500 miles

STLA FRAME
800 km
500 miles

3 UNIBODY

1 BODY ON FRAME

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HIGH LEVEL OF FLEXIBILITY WITHIN EACH PLATFORM WITH OPTIMAL EFFICIENCY

STLA SMALL
- Embedded energy: 37 kWh > 82 kWh

STLA MEDIUM
- Embedded energy: 87 kWh > 104 kWh

STLA LARGE
- Embedded energy: 159 kWh > 200 kWh

94% USEFUL BATTERY EFFICIENCY
A NEW CHOICE OF ELECTRIC POWER FOR TRUCK CUSTOMERS TO COME...

BEV

REPB
Range Electric Paradigm Breaker

STLA FRAME PLATFORM
up to 2 million Vehicles / Platform / Year
SOFTWARE TO SUPPORT ENERGY EFFICIENCY, CHARGING AND BEV SERVICES

COCKPIT & REMOTE CONTROL

BATTERY MANAGEMENT

TRACTION CONTROL & REGENERATION
VIRTUOUS CYCLE OF SW STRATEGY

ATTRACTIVE & FLUID CUSTOMER EXPERIENCES

SMART DATA & AI LEVERAGE
12 MILLION ACTIVE CONNECTED VEHICLES AS OF 2021

FREQUENT OTA UPDATES
15+ MILLION OTA UPDATES BY 2023
3-IN-1 OPTIMAL INTEGRATED 3-IN-1 ELECTRIC DRIVE MODULE
OFFSET & COAXIAL ARCHITECTURES

EDM #1
70 kW
400 V

EDM #2
125 - 180 kW
400 V

EDM #3
150 - 330 kW
400/800 V

SCALABLE DESIGN
COMPACT
HIGH LEVEL OF REUSE

Driveline Flexibility: FWD, RWD, AWD, and 4Xe
## Scalable Inverter

<table>
<thead>
<tr>
<th>EDM Family/Power</th>
<th>Phase Current</th>
<th>Power Devices, Selectable</th>
</tr>
</thead>
<tbody>
<tr>
<td>EDM #1 70kW</td>
<td>450 to 750A RMS @400V</td>
<td>SI IGBT</td>
</tr>
<tr>
<td>EDM #2 125 - 180kW</td>
<td>350 to 600A RMS @800V</td>
<td>SI, SIC IGBT</td>
</tr>
<tr>
<td>EDM #3 150 - 330kW</td>
<td></td>
<td>SI, SIC IGBT</td>
</tr>
</tbody>
</table>

- **Bus Voltage**
  - EDM #1: 400 V
  - EDM #2: 400 V
  - EDM #3: 400/800 V
3 SCALABLE EDM SOLUTIONS
TO COVER ALL PLATFORMS

PERFORMANCE
DRIVELINE FLEXIBILITY
EFFICIENCY
COST EFFECTIVE
GLOBAL MANUFACTURING FOOTPRINT

Europe based Production with Npe* and Suppliers Partners
NA and China Production inside Stellantis and Supplier Partners

EDM #1
70 kW
STLA SMALL

EDM #2
125-180 kW
STLA MEDIUM

EDM #3
150-330 kW
STLA LARGE

STLA FRAME

* Stellantis and NIDEC JV
### A DUAL CHEMISTRY STRATEGY TO SERVE ALL OUR CUSTOMERS

<table>
<thead>
<tr>
<th></th>
<th>NiCo FREE</th>
<th>Ni BASED</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cathode active material</td>
<td>Fe – Mn - x</td>
<td>Ni - Mn - y</td>
</tr>
<tr>
<td>Anode active material</td>
<td>Graphite Carbon</td>
<td></td>
</tr>
<tr>
<td>Energy Density at cell</td>
<td>400 – 500 Wh/L</td>
<td>600 – 700 Wh/L</td>
</tr>
<tr>
<td>Pack configuration 2024</td>
<td>Cell-To-Pack</td>
<td>One unique module-based</td>
</tr>
<tr>
<td>Pack configuration 2026</td>
<td></td>
<td><strong>One unique Cell-To-Pack design</strong></td>
</tr>
<tr>
<td>Cost (€/kWh)</td>
<td>- 20%</td>
<td>Reference</td>
</tr>
</tbody>
</table>

**INTRODUCTION OF 1ST COMPETITIVE SOLID STATE IN 2026 BY REUSING INDUSTRIAL ASSETS**
DESIGN EFFICIENCY FOR MORE COMPETITIVENESS

CELS & MODULES

COST COMPETITIVE CELLS & MODULES

> 40%

SAVINGS 2024 VS. 2020
DESIGN EFFICIENCY FOR MORE COMPETITIVENESS

SAVINGS 2024 VS. 2020

> 40%

THE CUTTING EDGE OF EFFICIENCY

HOUSING & PACK ASSEMBLY

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DESIGN EFFICIENCY FOR MORE COMPETITIVENESS

BATTERY MANAGEMENT SYSTEM

THE USEFUL ENERGY IN REAL LIFE

4% SAVINGS
LEADING COMPETITIVENESS

ENERGY DENSITY @ PACK LEVEL (WH/L)

COST @ PACK LEVEL (€/KWH)

+30% NI BASED CHEMISTRY IMPROVEMENT + CELL-TO-PACK

+15% NiCo free CHEMISTRY IMPROVEMENT

Ni Based

NiCo free
TAKE CARE OF OUR CUSTOMERS IN A SUSTAINABLE WAY

EASY
Charging solutions

SUSTAINABLE
Battery lifecycle

AVAILABLE
Guarantee supply of EV components & raw materials

POSITIONING STELLANTIS ON THE VALUE CHAIN OF A HIGHLY PROFITABLE MARKET
CHARGING SERVICES
SUPPORTING CUSTOMER EXPERIENCE WITH SPECIFIC TAILORED MADE SOLUTIONS

OFFERING 360° CHARGING SOLUTIONS FOR PRIVATE, BUSINESS AND FLEET CUSTOMERS

PROVIDING DAY TO DAY SMART CHARGING OFFERS WITH GREEN ENERGY

SUPPORTING CUSTOMER EXPERIENCE WITH SPECIFIC TAILORED MADE SOLUTIONS

IEEP SOLAR CHARGER
EXPERIENCE

END-TO-END CHARGING AND ENERGY SOLUTIONS
PROVIDING THE BEST CUSTOMER EXPERIENCE

4
BEING AT THE CUTTING EDGE
OF THE FUTURE
OF SMART GRID
SOLUTIONS

5
LAUNCHING A UNIQUE FAST CHARGING
NETWORK: ENABLED BY RENEWABLES, ENERGY
STORAGE AND 100% GRID INTEGRATED

6
SIMPLIFYING YOUR eMOBILITY
EVERYWHERE IN THE WORLD

WORLD PREMIERE

BEING AT THE CUTTING EDGE
OF THE FUTURE
OF SMART GRID
SOLUTIONS

LAUNCHING A UNIQUE FAST CHARGING
NETWORK: ENABLED BY RENEWABLES, ENERGY
STORAGE AND 100% GRID INTEGRATED

SIMPLIFYING YOUR eMOBILITY
EVERYWHERE IN THE WORLD
WORLD PREMIERE FAST-CHARGING NETWORK

THE LARGEST
SOUTHERN EUROPEAN
EV FASTCHARGING
NETWORK

THE LARGEST
VIRTUAL POWER PLANT
WORLDWIDE

INTEGRATED WITH
SOLAR POWER
AND ENERGY STORAGE

100% VEHICLE-TO-GRID
PROVIDING GRID SERVICES
TO THE EUROPEAN GRID

2025
+1,500 Locations
~5,000 Fastchargers

2030
~9,000 Locations
+35,000 Fastchargers

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SUSTAINABLE BATTERY MANAGEMENT:
FULL CIRCULAR STRATEGY

- **RE-PAIR**: E-REPAIR CENTERS
- **RE-MAN**: BATTERY EXPERTISE CENTER
- **RE-USE**: E MOBILITY CHARGING & STORAGE SOLUTIONS
- **RE-CYCLE**: RAW MATERIALS

**STEP 1** - RECYCLING WITH ACCREDITED RECYCLER
**STEP 2** - RECYCLER PARTNERSHIPS IN OUR FOOTPRINT IN EU & NA
SUSTAINABLE BATTERY MANAGEMENT:
FULL CIRCULAR STRATEGY

RE-PAIR
E-REPAIR CENTERS

RE-MAN
BATTERY EXPERTISE CENTER

RE-USE
E MOBILITY CHARGING & STORAGE SOLUTIONS

RE-CYCLE
VOLUME GROWTH IN EUROPE
YTD 2021 100
BY 2030 5000
BY 2035 >500,000

RAW MATERIALS
NEW BATTERY
ELECTRIC VEHICLE
REPAIR E-EXPERT CENTER
SECOND LIFE
REEV
E-MOBILITY CHARGING & STORAGE SOLUTIONS
VOLUME GROWTH IN EUROPE
YTD 2021 100
BY 2030 5000
BY 2035 >500,000

RAW MATERIALS
NEW BATTERY
ELECTRIC VEHICLE
REPAIR E-EXPERT CENTER
SECOND LIFE
REEV
E-MOBILITY CHARGING & STORAGE SOLUTIONS
VOLUME GROWTH IN EUROPE
YTD 2021 100
BY 2030 5000
BY 2035 >500,000
SUPPLY STRATEGY

2025

130+ GWh

3 GIGAFACTORIES

(EU+NA)

SUPPLIERS

ACC + CONTRACTS WITH CATL, BYD, SVOLT, SAMSUNG, LGES

80+ GWh

2030

260+ GWh

5+ GIGAFACTORIES

(EU+NA)

SUPPLIERS

ACC + BEST IN CLASS SUPPLIERS

170+ GWh

2025

130+ GWh

3 GIGAFACTORIES

(EU+NA)

SUPPLIERS

ACC + CONTRACTS WITH CATL, BYD, SVOLT, SAMSUNG, LGES

80+ GWh

2030

260+ GWh

5+ GIGAFACTORIES

(EU+NA)

SUPPLIERS

ACC + BEST IN CLASS SUPPLIERS

170+ GWh
GUARANTEEING OUR CUSTOMER’S DEMAND BY SECURING EV AVAILABILITY

1. INITIATIVE FOR DIRECT « OFF-TAKE » CONTRACT WITH LITHIUM GEOTHERMAL BRINE PARTNERS US & EU
2. SUPPLY CONTRACT SECURITIZATION BY TIER 1 BATTERY SUPPLIERS FOR ANODE/CATHODE
3. RECYCLED RAW MATERIAL ACCESS BY SETTING UP PARTNERSHIP WITH RECYCLERS
THE FINANCIALS
Stellantis LEV Mix* Expected to Grow Fast

* Forecasted LEV mix on total Stellantis passenger car and light-duty truck sales
INVESTMENTS FOCUSED ON NEW TECHNOLOGIES

PLANNED TOTAL INVESTMENT* IN:

- ELECTRIFICATION
- SOFTWARE

>€30B FOR 2021-2025

STELLANTIS TARGETS TO CONTINUE TO BE

30% MORE EFFICIENT THAN THE INDUSTRY**

* Includes all consolidated Capex and R&D spending, as well as equity investments made in JVs to fund their activities
** Simple aggregation of FCA and PSA (excluding Faurecia) Capex plus R&D spend as a percentage of Industrial Revenues compared to the average of 6 large OEM competitors over the period 2017 – 2020
REDUCE BATTERY PACK COST* BY >40% BY 2024

TARGETING

Initial
>40% REDUCTION BY 2024 VS. 2020

Further
>20% REDUCTION BY 2030 VS. 2024

* Nickel based battery in €/kWh
TARGETING SUSTAINABLE DOUBLE-DIGIT AOI MARGINS MID-TERM

OPPORTUNITIES/TAILWINDS
• Merger synergies
• LEV pricing improvement due to reduced total cost of ownership
• Reduced distribution costs
• Battery cost optimization

• Most capital efficient OEM
• New business models accretive
• Growth in China, India & Asia Pacific, Middle East & Africa and Maserati
• Break-even point reduction initiatives

DOUBLE-DIGIT TARGET
~2026

RISKS/HEADWINDS
• Product cost increases due to increased LEV mix and ICE regulations
• Lower government incentives for LEV customers
• Industry volumes under pressure
• Raw material inflation

~9% H2 2020 aggregated *

* Simple aggregation of FCA Adjusted EBIT and PSA (excluding Faurecia) Adjusted Operating Income as a percentage of aggregated revenues and does not reflect purchase accounting adjustments required by IFRS