This document contains forward-looking statements. In particular, statements regarding future financial performance and the Company’s expectations as to the achievement of certain targeted metrics, including revenues, industrial free cash flows, vehicle shipments, capital investments, research and development costs and other expenses at any future date or for any future period are forward-looking statements. These statements may include terms such as “may”, “will”, “expect”, “could”, “should”, “intend”, “estimate”, “anticipate”, “believe”, “remain”, “on track”, “design”, “target”, “objective”, “goal”, “forecast”, “projection”, “outlook”, “prospects”, “plan”, or similar terms. Forward-looking statements are not guarantees of future performance. Rather, they are based on the Company’s current state of knowledge, future expectations and projections about future events and are by their nature, subject to inherent risks and uncertainties. They relate to events and depend on circumstances that may or may not occur or exist in the future and, as such, undue reliance should not be placed on them.

Actual results may differ materially from those expressed in forward-looking statements as a result of a variety of factors, including: the impact of the COVID-19 pandemic; the ability of the Company to launch new products successfully and to maintain vehicle shipment volumes; changes in the global financial markets, general economic environment and changes in demand for automotive products, which is subject to cyclicality; changes in local economic and political conditions, changes in trade policy and the imposition of global and regional tariffs or tariffs targeted to the automotive industry, the enactment of tax reforms or other changes in tax laws and regulations; the Company’s ability to expand certain of their brands globally; its ability to offer innovative, attractive products; its ability to develop, manufacture and sell vehicles with advanced features including enhanced electrification, connectivity and autonomous driving characteristics; various types of claims, lawsuits, governmental investigations and other contingencies, including product liability and warranty claims and environmental claims, investigations and lawsuits; material operating expenditures in relation to compliance with environmental, health and safety regulations; the intense level of competition in the automotive industry, which may increase due to consolidation; exposure to shortfalls in the funding of the Company’s defined benefit pension plans; the ability to provide or arrange for access to adequate financing for dealers and retail customers and associated risks related to the establishment and operations of financial services companies; the ability to access funding to execute the Company’s business plans and improve their businesses, financial condition and results of operations; a significant malfunction, disruption or security breach compromising information technology systems or the electronic control systems contained in the Company’s vehicles; the Company’s ability to realize anticipated benefits from joint venture arrangements; disruptions arising from political, social and economic instability, risks associated with our relationships with employees, dealers and suppliers, increases in costs, disruptions of supply or shortages of raw materials, parts, components and systems used in the Company’s vehicles, developments in labor and industrial relations and developments in applicable labor laws; exchange rate fluctuations, interest rate changes, credit risk and other market risks; political and civil unrest; earthquakes or other disasters; the risk that the operations of Peugeot S.A. and Fiat Chrysler Automobiles N.V. will not be integrated successfully and other risks and uncertainties.

Any forward-looking statements contained in this document speak only as of the date of this document and the Company disclaims any obligation to update or revise publicly forward-looking statements. Further information concerning the Company and its businesses, including factors that could materially affect the Company’s financial results, is included in the Company’s reports and filings with the U.S. Securities and Exchange Commission and AFM.
14 ICONIC BRANDS

WIRED FOR THE THRILL
ENHANCED SPORTINESS, HUMAN DRIVEN
TRANSFORMING CONNECTED & CLEAN MOBILITY
SOFTWARE UPGRADES THE CITROËN WELL-BEING
SOFTWARE BUILDS MUSCLE
A NEW WORLD OF SERVICES AT YOUR FINGERTIPS
WE PLUG, YOU PLAY

FREEDOM, CONNECTED
EFFORTLESS FUTURE
PURE MASERATI
DETOX TO THE MAX
AMPLIFIED CONNECTED PLEASURE
BUILT TO SERVE A CONNECTED FUTURE

DECEMBER 7, 2021
SOFTWARE DAY 2021 | 3
WHERE WE ARE TODAY

~10 YEARS
CONNECTED SERVICES EXPERIENCE

~12M
MONETIZABLE\(^{(1)}\) CONNECTED VEHICLES GLOBALLY

~400K
SUBSCRIBING CUSTOMERS

~€0.4B
SOFTWARE-ENABLED REVENUES

\(^{(1)}\) Based on 5 year rolling car parc
€200B+

TOTAL ADDRESSABLE SOFTWARE MARKET IN 2030
SOFTWARE BUSINESS PILLARS

SERVICES & SUBSCRIPTIONS

FEATURES ON DEMAND

DATA AS A SERVICE & FLEET SERVICES

VEHICLE PRICING & RESALE VALUE

CONQUESTS, SERVICE RETENTION & CROSS-SELLING

SOFTWARE-DEFINED VEHICLES WILL DRIVE FEATURE CONTENT
OUR PLAN

SERVICES & SUBSCRIPTIONS

FEATURES ON DEMAND

DATA AS A SERVICE & FLEET SERVICES

VEHICLE PRICING & RESALE VALUE

CONQUESTS, SERVICE RETENTION & CROSS-SELLING

CONNECTED VEHICLE
5 YR. MONETIZABLE\(^{(1)}\) CAR PARC

<table>
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<th>Year</th>
<th>~12M</th>
<th>~26M</th>
<th>~34M</th>
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14 ICONIC BRANDS

EXPONENTIAL VALUE FOR THE CUSTOMER

~€20B

REVENUES FOR STELLANTIS BY 2030

GLOBAL SCALE

\(^{(1)}\) Based on 5 year rolling car parc

DECEMBER 7, 2021
SOFTWARE-ENABLED REVENUES

2021
~€0.4B

~12M MONETIZABLE CONNECTED CAR PARC

2026
~€4B

~26M MONETIZABLE CONNECTED CAR PARC

2030
~€20B

~34M MONETIZABLE CONNECTED CAR PARC

ACCRETIVE ADJUSTED OPERATING INCOME MARGINS

(1) Based on 5 year rolling car parc
(2) Includes L3 and below ADAS
MORE THAN €30B OF INVESTMENTS
IN ELECTRIFICATION & SOFTWARE
FOR 2021 – 2025
FEATURES ON DEMAND

CUSTOMIZE IN-CABIN EXPERIENCE

PREMIUM AUDIO
Wi-Fi
STREAMING MUSIC
FireTV BUILT-IN
FEATURES ON DEMAND

PROJECTED ANNUAL GROWTH

~60%
DATA AS A SERVICE & FLEET SERVICES

STELLANTIS MILES REWARDS PROGRAM

#1 LIGHT COMMERCIAL VEHICLE PROVIDER IN EUROPE & ONE OF THE LARGEST IN NORTH AMERICA
DATA AS A SERVICE & FLEET SERVICES

NEW

USAGE-BASED INSURANCE

SUSTAINABLE
SAFE DRIVING

INSURANCE
PREMIUMS

DECEMBER 7, 2021
VEHICLE PRICING & RESALE VALUE

ENHANCED CONNECTIVITY, DRIVER-ASSISTANCE SYSTEMS & INFOTAINMENT

OVER-THE-AIR UPDATES LEAD TO HIGHER RESALE VALUE

SAFETY FEATURES LIKE AUTOMATIC SOS CALL ASSISTANCE STANDARD
CONQUESTS, SERVICE RETENTION & CROSS-SELLING

CREATING COMPETITIVE VEHICLES
TO IMPROVE CONQUEST SALES & CROSS-SELLING
CONQUESTS, SERVICE RETENTION & CROSS-SELLING

PROVIDES CONVENIENCE & COST-SAVINGS

DRIVES MORE THAN A 10 POINT INCREASE IN SERVICE RETENTION

GROWING LIST OF REVENUE SHARING AGREEMENTS WITH LEADING ENTERTAINMENT & TECHNOLOGY COMPANIES
3 TECH PLATFORMS
DEPLOYED ACROSS 4 VEHICLE PLATFORMS

VEHICLE PLATFORM

STLA SMALL

STLA MEDIUM

STLA LARGE

STLA FRAME

STLA Brain

STLA SmartCockpit

STLA AutoDrive

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EE & SW ARCHITECTURES FEATURE & CAPABILITY

LEGACY EE ARCHITECTURES

FEATURES

SOP

VEHICLE PLATFORMS SPECIFIC

STLA Brain

CAPABILITIES

SOLUTIONS

LIFECYCLE

VEHICLE PLATFORMS SCALABLE

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SOFTWARE DAY 2021
Stellantis HW, SW and AI Platform Solutions
NEW FEATURES

PERSONALIZATION

CONTEXTUAL AWARENESS

CONVERSATIONAL VOICE

IMMERSIVE AUDIO

ARTIFICIAL INTELLIGENCE

GAMING & ENTERTAINMENT

CONNECTIVITY

SENSOR CAPABILITIES
STLA Brain TIMELINE & MONETIZATION

- MINIMUM LOVABLE PRODUCT
- SOFTWARE UPDATE 100X
- PROACTIVE DIGITAL ASSISTANT
- DIGITAL ASSISTANT
- CONVERSATION

STLA SmartCockpit
STLA AutoDrive

- L2+
- L3
- L3+

DEVELOPMENT 3 YEARS
LIFETIME 10 YEARS

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SOFTWARE DAY 2021
SW & DATA ACADEMY TO RESKILL >1,000 PEOPLE
IN ASSOCIATION WITH UNIVERSITIES & TECH COMPANIES

HIRING TALENT WITH A GLOBAL APPROACH

BUILDING A TEAM OF 4,500 PEOPLE BY 2024
FOCUSED ON OUR 3 NEW TECH PLATFORMS
TECH STRATEGY
3 TECH PLATFORMS ACROSS 4 VEHICLE PLATFORMS

ECONOMICS
CONNECTED VEHICLES, REVENUES, INVESTMENTS
> €30B INVESTMENTS IN EV & SOFTWARE THROUGH 2025

(1) Based on 5 year rolling car parc

CAPABILITY ROADMAP
TALENT & PARTNERS

IN SUMMARY

TALENT
4,500 PEOPLE BY 2024 FOCUSES ON NEW TECH PLATFORMS
SOFTWARE & DATA ACADEMY TO RESKILL 1,000+ PEOPLE
HIRING WITH A GLOBAL APPROACH

PARTNERS